



The
Spirit
of
America...

The
Essence
of
Fairfield

2010 Annual Report • Fairfield, Ohio



2010 Mayor & City Council Members

Mayor & City Council



MAYOR
Ronald A. D'Epifanio



COUNCIL MEMBER AT LARGE
Tim Abbott



COUNCIL MEMBER AT LARGE
Timothy M. Meyers



COUNCIL MEMBER AT LARGE
Michael Oler



COUNCIL MEMBER FIRST WARD
Michael D. Snyder



COUNCIL MEMBER SECOND WARD
Martin H. Judd



COUNCIL MEMBER THIRD WARD
Mitch Rhodus



COUNCIL MEMBER FOURTH WARD
Terry Senger

Starting with the beginning of American democracy, volunteers have gathered to stand for what's right in the interest of the American way. From the signing of the Declaration of Independence to regular meetings of Fairfield City Council, government, through volunteers and elected officials, strives to serve the good of the community.

Fairfield's government services are directed by elected representatives from diverse backgrounds, each of whom has made a pledge to work for the good of the community. Over the years, their collective vision and direction have created a thriving, contemporary community to serve the needs of Fairfield's families.

Addressing a challenge becomes far more manageable with sound planning. Each year, Fairfield City Council reviews and revises a five-year capital plan that anticipates most needs. Elected officials are able to make informed decisions based on sound financial projections of best-case and worst-case scenarios.

In the hands of the elected officials rests the well-being of the community. It's no small task. The Mayor and City Council invest countless hours in meetings, public hearings and informational sessions so that they can make the important decisions that set the course for the future. Then, there are the hours that the elected officials invest in reading and studying, as they weigh the positives

and negatives of each calculated decision.

The City of Fairfield operates under a Council-Manager form of government, which provides for an elected Mayor and City Council working with an appointed City Manager. The Mayor and three Council Members are elected at-large, with Council Members also elected from each of Fairfield's four wards.

City Council is responsible for establishing City policy and enacting legislation to guide the direction of the municipal government. Other responsibilities include the establishment of rates for public utilities and the authority to retain independent, certified public accountants to audit City records.

During 2010, Fairfield's City Council conducted 50 public meetings, including regular meetings, council/manager briefings, special sessions and public hearings. As a result of public input and careful Council consideration, 129 ordinances and resolutions were adopted during the year.

City Council is comprised of seven committees: Community and Public Relations; Development Services; Finance & Budget; Parks, Recreation & Environment; Public Safety; Public Utilities; and Public Works. Each

Council member serves as a chairperson, a vice chair and a member on three separate committees.

Council and the Mayor are supported by one full-time staff member who is responsible for agenda preparation, information packets, media notification and record keeping of Council actions and legislative decisions. The staff member also responds to information requests of the Mayor and each Council Member.

Saying Thanks: Regularly, the Mayor and City Council honor local soldiers for their active service. Among those honored was City Council Member Terry Senger, who recently retired from the U.S. Marine Corps Reserves with 35 years of military service. In 2006, Colonel Senger was deployed as part of Operation Iraqi Freedom.





On a frosty November morning, hundreds of volunteers joined together to help 73 Fairfield elderly or disabled homeowners rake leaves, clean gutters, edge sidewalks, and trim bushes in preparation for what proved to be a long, harsh winter. Each volunteer had a dozen other things to do that day, but — *in the American Spirit* — focused on the needs of others. They were all part of a group known as RAKALS, short for Random Acts of Simple Kindness Affecting Local Seniors.

They got the job done. That's the *Essence of Fairfield*. It's who we are... and what we do. The 2010 Fairfield Annual Report is dedicated to caring and hard working Americans who roll up their sleeves, and find a solution. From volunteers who care about others to the many dedicated Fairfield employees who waded through knee-deep mud to

fix a water main, to Firefighters who rush into harm's way to protect others, to Police Officers who stand firmly against crime, to countless others who just do their job. It's those same employees who enthusiastically participate in the annual Butler County United Way campaign, earning the City of Fairfield the 2010 distinction of being among the campaign's top 10 contributors. That's *Pride*. That also is the *Essence of Fairfield*.

These volunteers and dedicated workers seldom get the credit they deserve. But that's okay to them. They don't serve for accolades or the glory of publicity. They just do their tasks quietly because it's right. *It's the American Spirit. It's the Essence of Fairfield.*

Pictured above from left to right: Claire Stiens, Angie Brugger, (standing in front) Matt Brugger, TJ O'Neil, Joe O'Neil and Robert McElfresh.

City
of
Fairfield



To Those Whom We Serve,

An encouraging economy is visible on the horizon as the nation shows signs of growth. The financial challenges of the past few years have impacted the majority of our households and businesses. It is times like these that remind us of what is truly important; as evidenced by this year's Annual Report theme.

Despite hardships not seen since the Great Depression, residents and businesses have persevered and shown their resilience and confidence in the future. Lessons learned from the past few years have stimulated thoughtful, planned adjustments in several of our city's internal operations. The service level efficiencies that have been generated by those adjustments will result in improved methods of conducting the business of your local government into the future.

Thanks to solid financial planning by a forward thinking Mayor and City Council, the city's ability to maintain quality services has continued at a level that Fairfield has come to expect. In addition to our employees' response to the need to work at ever higher levels of efficiency, they have also concentrated on working smarter while becoming more environmentally conscious. In short, city personnel have been inventive in doing "more with less" to meet your needs. For instance, even during frigid weather, Fairfield water crews promptly repair broken water mains. Police officers and firefighters readily respond to calls for help around the clock ... every day. Snow crews continue to make Fairfield the envy of the region. An office clerk quietly does her job ... and the list goes on.

As Fairfield looks to a bright future, we pause to consider that the positive bi-product of adversity is that it creates opportunities for us to rethink city priorities and business methods. The city leadership team pledges to continue the proud tradition and spirit of Fairfield, as is evident by the delivery of quality services at a highly competitive price.

Yours sincerely,

Arthur E. Pizzano
City Manager



CITY MANAGER
Arthur E. Pizzano

Significant City Achievements 2010

Success in any business is the result of establishing identifiable goals, then directing resources to address each priority. Fairfield City Council oversees operations of the City just as a Board of Directors oversees a major corporation. Measurable progress is reviewed in regular meetings to ensure the City is on track to achieve each and every goal. City Council's leadership has resulted in several significant accomplishments in 2010, including:



Make Fairfield an even safer community

Enhanced public safety services is a major interest of citizens in order to make Fairfield an even safer, more desirable community. City Council respects the dedication of its public safety personnel and has supported using new technology to help them operate more efficiently and with improved safety. To that end, police reports show a noticeable downward trend in crime levels within the City of Fairfield. The Fire Department has implemented programs that speed response and improve communication with neighboring departments for large scale emergencies.

Further enhance Fairfield's quality of life

In lean economic times, family-friendly public recreation programs are an important element to promote a community's quality of life. The superior programming and premier recreation facilities in Fairfield, however, comprise far more than an enhanced quality of life. Commitment to recreational excellence also promotes economic development, which — in turn — attracts businesses and residents while reinforcing the desire for those already in Fairfield to remain.

Develop measurable standards of excellence

While Fairfield's departments have always strived for higher goals, enhanced efficiency and ongoing improvement, City Council directed the administration to establish quantifiable measures of goal-oriented progress. From participation in national performance organizations to development of departmental measures, departments established quantifiable measures of achievement.

Ensure that utility programs meet needs

Not only have the City-operated water and sewer utilities focused on the needs of residents and businesses, but they have also ensured that services are delivered in the most efficient manner possible. During the most recent survey of 66 communities in southwestern Ohio, Fairfield was distinguished as the community with the lowest combined water and sewer rates in the Cincinnati region. The City has consistently had the lowest rates over the past several years.

Offer programs that retain residents and businesses

City Council goals clearly stress that programs be implemented to ensure the ongoing satisfaction of residents and business owners. From recreation programs, to environmental efforts, to infrastructure improvements, departments throughout the City

have been challenged to deliver on measurable standards that enhance the desirability to live or establish a business in the community.

Improve cooperation and communication

In today's new age economy, cooperation is the key for mutual success. When possible, Fairfield works with other organizations to promote projects of mutual benefit. As an example, the City of Fairfield and the Fairfield City School Board worked cooperatively in offering financial incentives in the development of a 200,000 square foot food service distribution project on Port Union Road. Other cooperative projects with the School Board include potential development of a "living land lab" where students can study ecology, sustainability and botany. Also during 2010, a drill was held at Fairfield High School to enable emergency responders from a wide area to participate in a highly realistic simulated mass casualty event.

Fairfield has adopted a variety of goals, some specific to further improving the community, others to streamline internal operations. A comprehensive review of every goal would result in a report too voluminous for this document, which is intended to report highlights of the many accomplishments of City Council, administration and the various departments. Accomplishments listed for each of the departments on subsequent pages are the result of goal-oriented priorities established by Fairfield City Council.

2011 City Council Goals

Fairfield City Council has always closely monitored the City's revenues and expenses. The vigilance of elected officials, however, is even more important during difficult economic times in order to ensure economic stability of City operations and the long-term viability of services. While economists project that a slow recovery has begun, the economic challenges of the past few years will likely impact operations for years into the future.

The leadership of Fairfield's elected officials has prepared the City for the potential of lean economic times, but the reality of the recent financial challenges has ushered in a new way of thinking. The City has always considered better ways of doing more for less. Never before has the philosophy been more important.

Goal #1

Continue to operate the City of Fairfield within a fiscally conservative budget, maintaining the City's current bond rating and necessary reserves to provide service levels that position Fairfield to retain residents and businesses.

Goal #2

Review the current Capital Improvements Program, prioritizing projects in accordance with specific financial and economic growth indicators.

Goal #3

Develop & execute a program and strategy accentuating Fairfield's unique and desirable quality of life and promoting the desirability which retains residents and businesses.

Goal #4

As appropriate and economically viable, continue to focus on positive programs that elevate Fairfield, such as:

- *The continued reduction in crime rates*
- *Initiatives that ensure the maintenance of property to maximal values*
- *Programs that enable businesses and residents to conduct business with the City online*
- *Programs that promote economic development*
- *Improved traffic control, roadway improvements and innovative parks projects*

Development Services

Successful businesses are often defined by bold moves. Amid the economic challenge of the past few years, several businesses in Fairfield continued their progress via expansion. Others announced new plans that hold great promise for additional jobs, regarded as the key to long-term economic recovery.

The indicators reported by Fairfield's Development Services Department serve as a barometer of economic activity. During 2010, trends suggest that local recovery has begun.

Construction sees upturn

Despite the national recession, Fairfield's building activity rebounded in 2010 following a decline in 2009. Building investment, measured by valuations stated on building permit applications, increased by 35 percent in 2010. Total investment in 2010 was \$26 million, compared to \$19 million in 2009.

While activity in the housing market has remained stagnate, an upturn in commercial activity has been encouraging.

New development projects planned

Ten significant acquisitions were announced during 2010, comprising 763,000 square feet of investments. Among the larger projects:

Keystone Foods: A Pennsylvania-based supplier of food and non-food supplies to restaurants, Keystone Foods represented the single largest lease acquisition in Fairfield. After winning a service contract for restaurants in the tri-state region, company officials leased space in a new multi-tenant building located on Port Union Road. The company plans to invest more than \$11 million in improvements, including freezers, coolers, warehouse equipment, and new office space. The company projects total employment at the site to reach 239 people.



Masters Pharmaceutical: A locally-owned company that sells pharmaceuticals and other medical supplies, Masters outgrew its facility



in neighboring Forest Park and announced it would acquire the former Avery Dennison

building at 8695 Seward Road as a secondary facility in which to expand. The building contains nearly 150,000 square feet of space. Eventually, the building will house more than 70 employees.

KH Blue Stream LLC: The private investment firm purchased the 125,000 square foot building formerly occupied by LeSaint Logistics at 200 Northpointe Drive.

Expansions progress

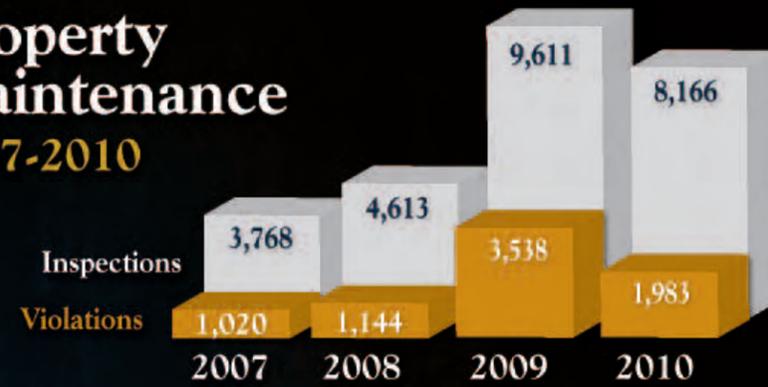
Four of Fairfield's major corporate residents started or completed significant expansions in 2010:

Liberty Mutual: Fairfield's second largest employer completed a \$10 million renovation at its Seward Road campus. Started in 2008, the project provides space for additional employees as markets expand.

Tedia Company: During 2010, the company began constructing a 10,000 square foot laboratory and office building behind its current facility located at Symmes Road and Tedia Way.



Property Maintenance 2007-2010



Takumi Stamping: One of Fairfield's fastest growing companies announced another expansion in 2010. The company began a 36,000 square foot warehouse expansion at its Seward Road facility to accommodate additional machinery and equipment storage.

Koch Foods: An 8,000 square foot mechanical room was added to support additional production machinery.

Rebirth of familiar areas

Patterson Place: Built in the 1960s, Patterson Place (formerly Fair Plaza) was in need of upgrades to spark business. In partnership with Neyer Properties, Fairfield demolished two-thirds of the shopping center and began upgrades to prepare for the future construction of a residential area designed for elderly residents. Improvements to Patterson Boulevard in 2010 included new signage and landscaped medians, which include plantings of native species which do not require excessive watering.

Four Generations: James Johnson lived in Fairfield even before there was a Fairfield. "I couldn't imagine living anywhere else," said the Johnson patriarch. With him are his son and daughter-in-law Greg and Trina, granddaughters Star Roberts (holding her newborn son Riker) and Jamie Grant with her son Jayden.

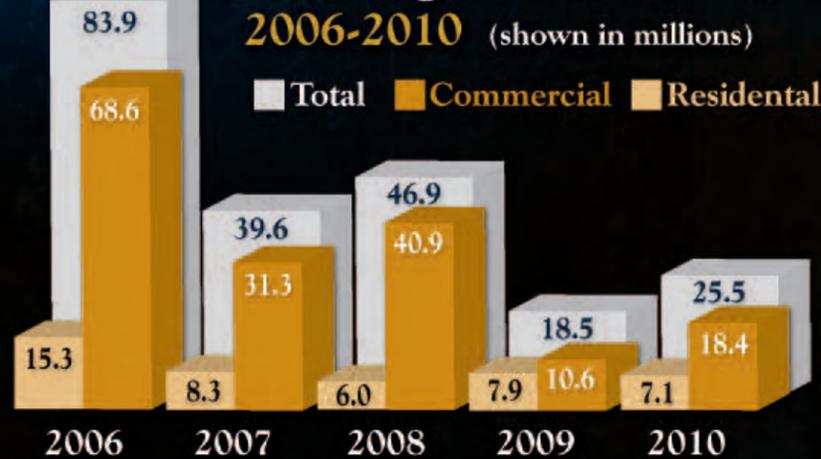
Property Maintenance

During economic downturns, property owners sometimes are slow to make repairs. On a wide scale, allowing properties to decline allows blight to occur, negatively impacting property values and desirability.

To ensure property values remain at their highest, Fairfield City Council directed that repairs be maintained in accordance with zoning requirements. To that end, Development Services began systematic inspections of property, issuing citations when maintenance issues were not addressed. During 2010, 8,166 inspections were undertaken, resulting in 1,983 citations for repairs.



Building Permit Valuation



Public Utilities

A quick flush, a turn of the tap, and the day begins for most residents. Where the water originates — or where it goes — is not something many people ponder. Yet, scores of dedicated employees toil around the clock to ensure pure water flows and sewage is treated at or exceeding stringent federal standards before being released back into the environment.

With 190 miles of water mains, 175 miles of sewer mains, and a 120 acre Public Utilities campus, the job keeps workers busy, producing 1.8 billion gallons of drinking water and treating 1.6 billion gallons of sewage in 2010.

Lowest rates in the region

Knowing water is as pure and potable as possible is the primary concern of residents and businesses. Also important is the relative cost of reliable utility services. A survey of 66 communities in southwestern Ohio shows that Fairfield rates for water and sewer services are consistently among the lowest. In the most recent survey, Fairfield is identified as having the lowest water rates and the second lowest combined water and sewer rates of all 66 communities in the survey.

Planning for the expected

Water main breaks and clogged sewers are a fact of life in any utility operation. Crews are poised to repair breaks and to clean sewer lines to avoid problems before they occur. During 2010, 59 water line breaks were repaired in the hottest and coldest of weather. An estimated 43 miles of sewers — 25 percent of all lines in the City — were inspected and cleaned.

Dirty Job: Ankle deep in mud, even in freezing cold, the Public Utilities staff keeps the water flowing. Shown here from left to right are Chris Vaughn, Mark Kraft, Greg Cooper, Brian Tarter and Nick Middendorf.

Prepping for the unexpected

As a result of focused efforts by utility crews following the widespread power outages of Hurricane Ike in 2008, plans are nearly complete to operate the entire utility network on emergency power resources. In the event of another disaster, not only can water continue to be distributed, but also wells can be operated, and lift stations for wastewater operations can be powered, all from emergency generators.

Crews do more with less

Quietly, work is undertaken as personnel pitch in to exceed expectations and go far beyond their job descriptions. It's all about pride — *the American Spirit*.

Skill Diversity: Fairfield's Public Utilities personnel are encouraged to learn the skills of their supervisors so they are readily qualified to move into positions of higher responsibility... from the top down.

Above and Beyond: Each year, conservation efforts save on utility costs. Personnel roll up their sleeves to go beyond expectation. This year, employees were highlighted in a national publication for beautification efforts at the Wastewater Treatment Plant. It's a story that began 20 years ago when workers asked that trees from a construction site be salvaged and moved to the plant. Beautification efforts continued over the years — outside of their regular duties and even on their own time — to further the legacy of their late coworker Gene Campbell, who was dedicated to beautification efforts at the Plant.

Public Works

Many drive along Fairfield roadways and give little thought to the people who maintain the road... or the landscaping... or the signage. That's okay. That's the way it should be. That means employees of the Public Works Department are doing their jobs well.

There's plenty to do, like collecting 5,582 cubic yards of brush and 6,074 cubic yards of leaves (*that would cover the Bengal's football field with debris almost six feet high*). Or logging in 6,119 hours plowing snow and treating roads with 8,146 tons of salt and 25,538 gallons of calcium chloride. It's all in a day's work.

Connecting traffic signals

During 2010, the Public Works Department completed a major project that interconnected most of the 58 intersections in the City controlled by a traffic signal. With some intersections seeing 30,000 cars a day, coordinating the lights is a significant accomplishment to improve traffic flow. The new centralized traffic system, which utilizes fiber optic connections to adjust signal timing, was 80 percent funded by a transportation grant.

Bypass 4 upgrades begin

In 2010, construction began on major improvements to the State Route 4 Bypass from Route 4 north to State Route 129. The City of Fairfield was among the first communities to begin improvement



efforts, being responsible for the work from Symmes Road southward to State Route 4. The project will double the existing capacity of the roadway to include the installation of a diversion road at the intersection of Route 4 in Fairfield. The reconfiguration of the intersection will improve safety by eliminating left turns at the intersection.

Smart spending saved big

In the tight economy, crews must work harder to save limited funds:

Landscape Maintenance: Rather than hire additional employees for the seasonal work, competitive bidding among professional firms saved \$17,000 for the work.

Well Deserved Break: After completing installation of a dry well, a Public Works crew pauses for a photo. Left to right are Kenny Whitmore, Doug Smith and Robert Jackson. Steve Taylor is inside the truck.



Parks & Recreation

The programs offered by Fairfield's Parks & Recreation Department are far more than just fun... they're good business. An active and diverse recreational program plays an important role in enhancing Fairfield's quality of life.

The City operates 35 parks and recreation facilities, including an aquatic center, 18-hole golf course, 9-hole golf course, and a fully restored 1817 farm mansion.

Whether it's playing one of the 58,691 rounds last year at Fairfield Greens Golf Courses or being among 46,505 swimmers during the 2010 season at the Aquatic Center, the program makes Fairfield a place people want to live and work.

Fun is serious business

Not only do major parks programs promote Fairfield, those programs have significant economic impact to the entire region, helping to fuel an economic recovery for local businesses. Four of Fairfield's major events generated about \$2.7 million for the economy:

Mid American Soccer Classic: This two weekend event infuses an estimated \$1.7 million from participants and their families.

3V3 Live Summer Nationals: The regional soccer event generated an economic impact to the region of an estimated \$544,000.

Bio Wheels Harbin Park Cyclocross: The event attracted 430 riders in 2010, making it the largest bike race in Ohio. The race attracted an estimated \$200,000 to area businesses.

Fairfield Greens 2009-2010



British Car Show/Village Green Cruise-In: These two events generated an estimated \$200,000 in economic impact for local businesses.

Popularity spurs growth

In 1980, the Fairfield Parks & Recreation Department offered 264 programs. In 2010, 1,140 programs were offered in addition to a host of other programs now offered through

the Fairfield YMCA, Youth Sports Organizations and at schools.

Community Arts Center becomes focal point

More than 65,000 participants took advantage of offerings at the Fairfield Community Arts Center during 2010. Programs included classes in fitness, dance, pottery, music and theatre.

Through partnerships with Mercy Hospital and Sojourner Recovery Services, nationally known talent performed at the Center, including J.D. Souther (*The Eagles*), Livingston Taylor and Adrian Belew.

Investing in a fun future

Recognizing that facility improvements is an investment in Fairfield's quality of life, the City completed several significant capital projects in 2010. Among the major programs were the addition of the new "spray ground" water feature and an upgrade of heaters for the pool at the Aquatic Center.

The year also saw the addition of the Memorial Grove Walkway at Banker and Nilles Road and the completion

of the Marty & Joe Fields, adjacent to the Nuxhall Pavilion at Waterworks Park. In honor of public safety personnel, a bronze sculpture group was dedicated along Nilles Road.

Good work gets noticed

During 2010, Fairfield's Parks & Recreation Department attracted national attention:

Bike Magazine: For years, avid bike enthusiasts buzzed about the mountain bike trails at Harbin Park. All that buzz became official during 2010 when the respected *Bike Magazine* named Harbin Park as the "Best Urban XC Trail" in the area.

National TV Exposure: Marsh Park was featured in the spring of 2010 in a national television production of the Versus Channel's "Hook and Look" fishing show.

The Spirit of America: History came alive during the 2nd Annual Sunbonnet Days held at the Elisha Morgan Farm Mansion in Gilbert Farms Park. With Generals Custer (Justin Mays), Grant and Lee (Gary Chambers) looking on, (l to r) Stan Walton, Tony Moubrey and Harry Schmidt prepare to fire a Civil War cannon used during America's darkest chapter of history.

Aquatic Safety Excellence: Excellent safety audits resulted in a Golden Award from the nationally respected Ellis and Associates Aquatic Safety Consultants.

Regional/National Prominence: Hundreds of visitors converged on Fairfield for national events, including the

Crystal Classic, the Summer Music Games, as well as concerts and theatre offerings at the Community Arts Center. One local company, Wake Nation on Joe Nuxhall Way, also hosted a national wakeboarding event in 2010.

Recreation is for everyone

Recognizing that fun knows no boundaries, Fairfield has made a special effort to offer programs that reach everyone regardless of age or ability level. From Fairfield's oldest citizens to those whose mobility limits their involvement, Parks & Recreation programs touch everyone.

Fairfield's innovative 55 Plus Activities Program involved 13,558 participants in classes and day trips. A partnership with Therapeutic Recreation for the Disabled and the Nuxhall Community Foundation/Joe Nuxhall Character Education Fund sparked the Field of Dreams project, which will provide an athletic complex for people with developmental disabilities. The complex is scheduled to open in 2011.



Municipal Court

The caseload in the Fairfield Municipal Court remained steady in 2010, with a total of 10,225 matters before the Court. During 2009, the Court heard a total of 10,353 cases.

The Court, which also hears cases initiated by some county and state officers, presided over 272 serious felony matters, down slightly from the 305 cases in 2009.

Misdemeanor cases also declined from 4,397 cases in 2009 to 4,206 in 2010. Cases involving operation of a motor vehicle while intoxicated continued to decline from 691 in 2008 to 493 in 2009 to 442 in 2010.

During 2010, the Fairfield Municipal Court processed 4,087 traffic offenses, up slightly from the 3,814 cases in 2009, yet significantly lower than the 4,500 cases in 2008. Additionally, the Court also adjudicated 1,660 civil and small claims cases, also lower than the 1,837 cases in 2009.

The Court reported a total of \$3,057,106 in receipts in 2010, a slight increase over the \$2,858,792 received in 2009.

The Court's changing role

The Court is far more than just a place where guilt or innocence is determined. In addition to justice being served, today's society expects a sentence that not only includes help for a defendant, but also is equally fair to taxpayers.



JUDGE
Joyce Campbell

Today's Court has difficult questions to consider: Is the defendant a violent individual needing incarceration to protect the public? Is there an effective program that can offer help to get a person back on the right path of being a productive citizen? Recognizing that people do make bad choices, is a defendant even worthy of a second chance?

These are heart-breaking questions that can determine a person's entire future... or the future of a family whose quality of life depends on the Court's intervention. To that end, several programs have been implemented in Fairfield to find a balance of justice, mercy and a second chance:

Community Service: While violent offenders understandably face incarceration, non-violent defendants may receive a fine and/or a sentence of monitored house-arrest, mandated participation in therapy/counseling, community service and/or probation.

During 2010, those sentenced to community service

Coming Home: During 2010, two Fairfield employees returned from deployment to the Middle East. They were Municipal Court Probation Officer Scott Zeller, left, and Police Officer Rob Comer.

provided \$51,464 worth of clean-up work to community entities (calculated at \$7/hour). In addition, a comparable jail sentence would have cost Fairfield taxpayers \$55,140 in jail costs (calculated at \$60/day per prisoner). The financial benefit to taxpayers in 2009 for community service programs totalled \$106,604 in labor for necessary clean-up assignments and averted costs for jail time.

Alternative Courts: In 2000, Fairfield became the second Court in Ohio to offer an alternative court for non-violent mentally ill defendants. Since the innovative judicial approach has enjoyed a significant measure of success, a similar program was introduced in 2009 for repeat offenders arrested for operating a vehicle while intoxicated (OVI).

During 2010, 47 motorists with alcohol issues were diverted to the STAR program for focused monitoring and accountability. The STAR Program (Sobriety/Treatment/Accountability/Recovery) is funded by a grant from the Ohio Department of Public Safety.



During 2010, City Council closely monitored the economic situation. With earnings taxes being Fairfield's primary source of operational funding, revenues held steady in 2010 as employers remained cautious about expanding their workforce. Facing ongoing economic pressures, departments were challenged to deliver services within lessening budgeted revenues.

While many cities throughout the nation faced economic pressures that resulted in their bond ratings being downgraded, Fairfield was able to maintain its investment grade Aa1 bond rating. This bond rating demonstrates the continued economic integrity of City operations.

This report is a summary...

The City's audited financial statements are generally completed in July, or approximately 6 months after the end of the fiscal year, with the official audit report completed soon thereafter. Therefore, the following overview of the City's financial operations for the fiscal year ended December 31, 2010, is presented on a cash basis rather than in conformance with Generally Accepted Accounting Principles (GAAP). For more detailed information regarding the City's finances, please contact the Fairfield Finance Department or visit the City's website, www.fairfield-city.org (Government>Publications).

Sources of revenue...

The major sources of revenues for the City include income tax, charges for services, grants and entitlements and property taxes (see chart and table on next

page). The total revenues for fiscal year 2010 were \$62,188,477. As reflected in the table, income tax receipts were slightly higher, while property tax receipts were down slightly. Revenue from grants and entitlements dropped significantly as state and federal officials reduce their budgets. The increase in charges for services is attributed to water, sewer and solid waste rate increases. The increase in debt proceeds resulted from the issuance of debt for the Bypass 4 Widening Project in the amount of \$9.1 million. The City issued both taxable bonds, such as Build America Bonds and Recovery Zone Economic Development Bonds, as well as tax-exempt bonds to leverage the best interest rate.

Where the money goes...

Two of the largest program functions in 2010 were Security of Persons and Property and Capital Outlay (see chart and table on page 17). Security of Persons and Property contains both the Police and Fire Departments' budgets and is historically the largest program within the City's operating budget. Capital Outlay has declined as the City completes major projects. Some of the large projects in 2010 include completion of the Spray Park at the Aquatic Center, the beginning of the Bypass 4 Widening Project, and the beginning of the I-275 Exit 39 Interchange Improvement Project in conjunction with funds from the Ohio Department of Transportation, Ohio Public Works Commission and the City of Forest Park.

Finance

How money is budgeted...

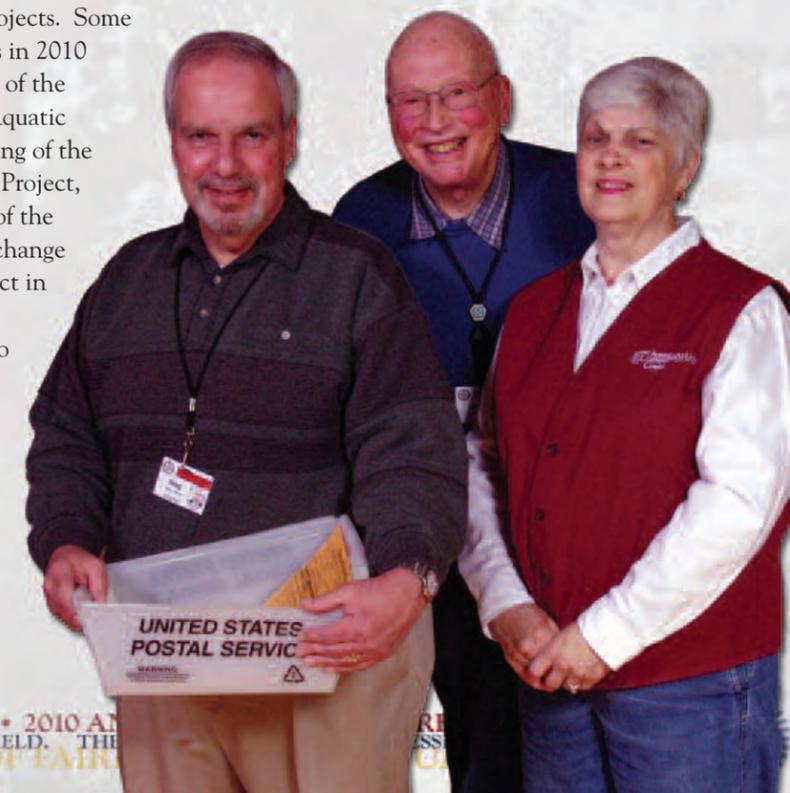
The 2010 operating budget, prepared in the fall of 2009 and submitted to Council at the end of the year, totaled \$63.3 million. The City also prepares a five-year Capital Improvement Program totaling \$24.8 million, of which \$13.4 million was for street improvement projects.

What 2010 income tax revenue paid for...

During 2009, Fairfield's 1.5% income tax generated \$22.86 million. The following is a breakdown of how the money was allocated:

- 1.1%, or \$16.76 million, which paid for general operations of Fairfield.
- 0.2%, or \$3.05 million, which paid for street improvements for Fairfield.
- 0.2%, or \$3.05 million, which paid for capital improvements.

Saving Resources: Volunteers help the City maximize its resources. Pictured below, left to right, are regular volunteers Greg LoBuono, Jerry Sharp and Donna Hart.



Finance

2010 Revenues

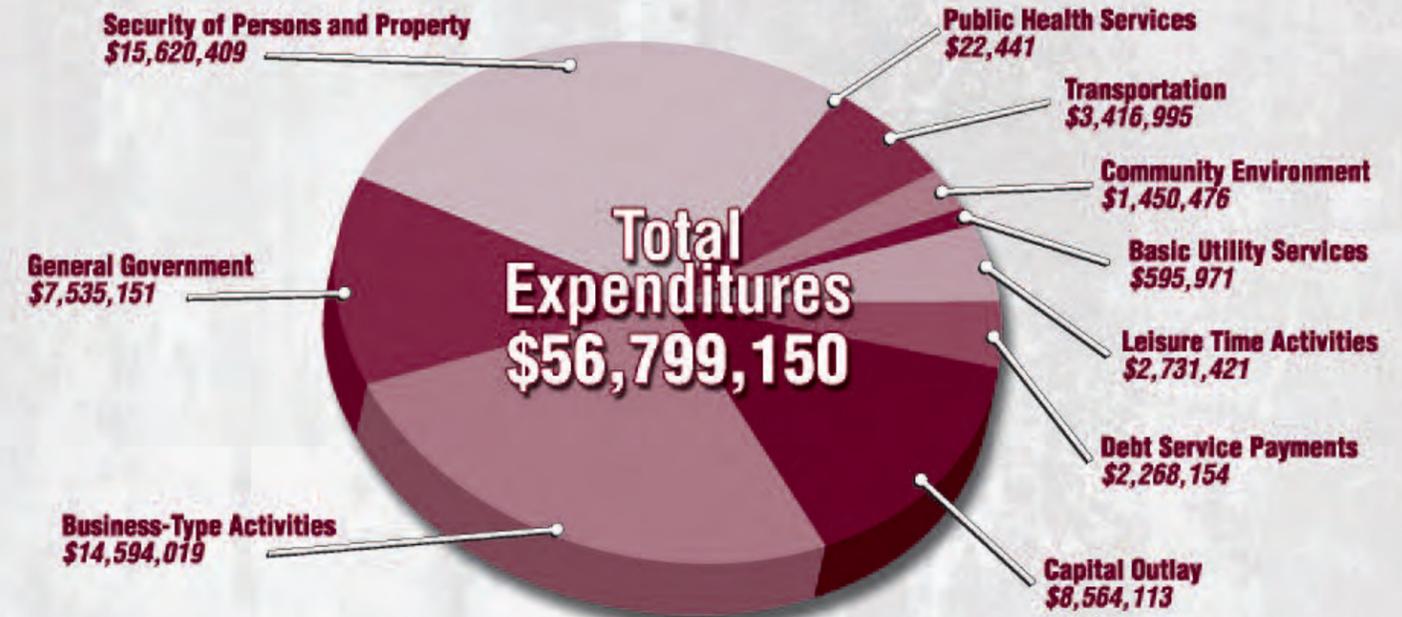


	2009	2010
Income Taxes	\$21,443,969	\$22,861,250
Property Taxes	5,444,748	5,264,539
Grants and Entitlements	6,284,473	5,481,567
Charges for Services	15,171,101	15,331,761
Fines, Licenses and Permits	2,180,870	2,309,397
Debt Proceeds	145,812	9,167,934
Interest Earnings	831,651	508,747
Reimbursements	324,714	925,284
Other	643,113	337,998
Total Revenues	\$52,470,451	\$62,188,477

This overview of the City's financial operation for the fiscal year ended December 31, 2010, is presented on a cash basis and is not intended to be presented in conformance with Generally Accepted Accounting Principles (GAAP). The City's audited financial statements are generally completed 6 months after the end of the fiscal year, with an official audit report completed soon thereafter.

Finance

2010 Expenditures



	2009	2010
Government Activities		
General Government	\$7,532,158	\$7,535,151
Security of Persons and Property	15,256,485	15,620,409
Public Health Services	23,073	22,441
Transportation	3,541,460	3,416,995
Community Environment	1,434,890	1,450,476
Basic Utility Services	523,883	595,971
Leisure Time Activities	2,684,839	2,731,421
Debt Service Payments	2,315,724	2,268,154
Capital Outlay	10,849,781	8,564,113
Total Government Activities	\$44,162,293	\$42,205,131
Business-Type Activities		
Water Utility	\$6,361,504	\$4,411,216
Sewer Utility	5,620,653	5,531,261
Solid Waste Utility	2,373,109	2,514,826
Recreation Facilities	2,063,171	2,136,716
Total Business-Type Activities	\$16,418,437	\$14,594,019
Total Expenditures	\$60,580,730	\$56,799,150
Excess of Revenues	(\$8,110,279)	\$5,389,327
Over (Under) Expenditures		



City of Fairfield
5350 Pleasant Avenue
Fairfield, Ohio 45014
www.fairfield-city.org

PRESORTED
STANDARD
US POSTAGE PAID
FAIRFIELD OH
Permit # 166

FAIRFIELD RESIDENT OR BUSINESS OWNER
FAIRFIELD OH 45014